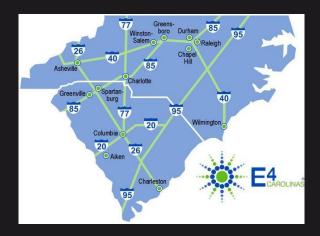


Believed to be the largest and most diverse in the Eastern United States:

An Innovation Leader

North Carolina's Energy Economy



E4 Carolinas

- Trade association for ALL Carolina energy
- 140+ full members/118 associate members
 - All North Carolina utilities are members
- Creating value for Carolina Energy Economy
 - Economic Development
 - Innovation
 - Policy
 - Networking
 - Workforce

Energy • Economy • Environment • Efficiency •



Economic Development



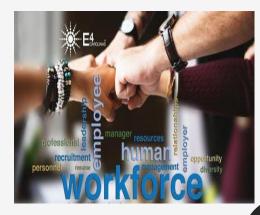
Innovation



Policy

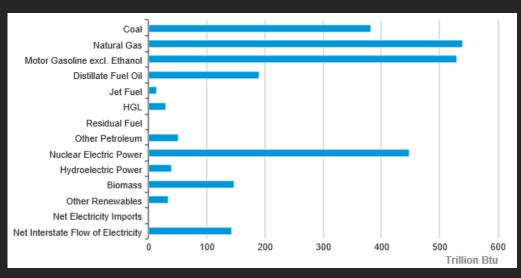


Networking

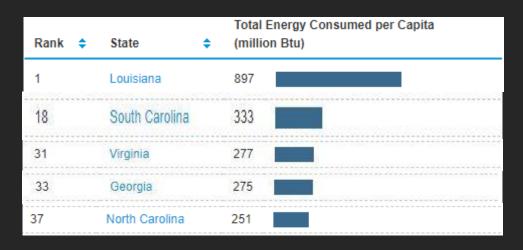


Workforce

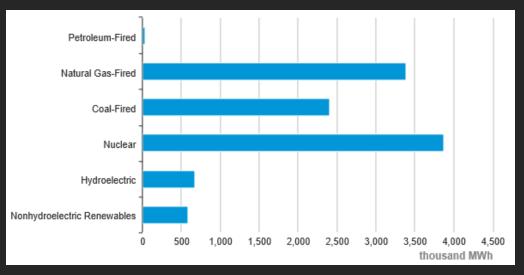
North Carolina Energy Profile



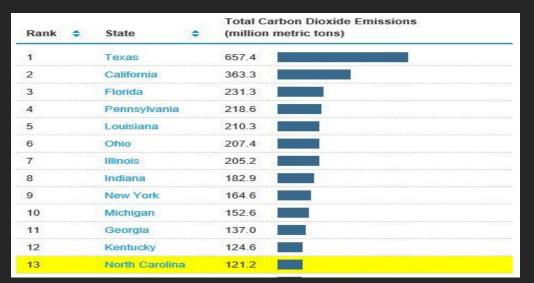
Consumption



Consumption Per Capita



Fuel for Electricity



Carbon Production



A national and global nuclear energy leader

- Policy built an industry
- Sixth in U.S. nuclear generating capacity
- 3,875,000 MWh consumed (35.4% of NC supply)
- 7,424 MW generating capacity (~92% load factor)
- 4 plants with 7 reactors
- Leading nuclear workforce and service industry

Nuclear Energy Leadership



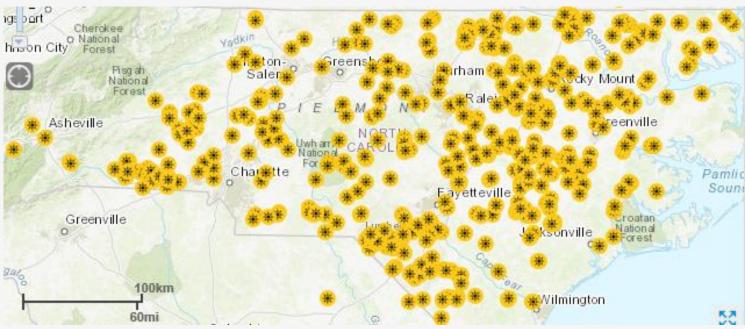
State	Dec. 2018 MW Capacity	% of US Total Nuclear MW	% of State Power MW
Illinois	8,855	12.4%	57%
Pennsylvania	7,626	10.6%	39%
South Carolina	4,510	6.3%	56%
New York	3,988	5.6%	35%
Alabama	3,952	5.5%	33%
North Carolina	3,875	5.4%	35%

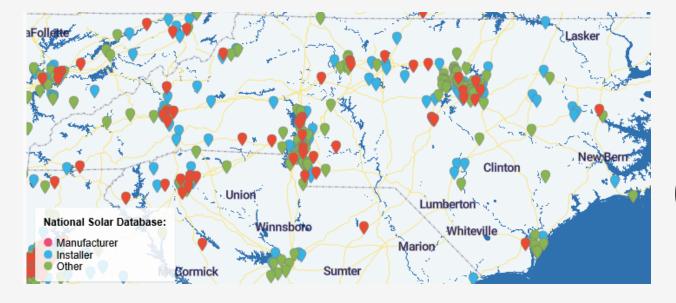


A national and global solar energy leader

- Policy built an industry
- Second in U.S. solar generating capacity
- 589,000 MWh consumed (5.4% of NC supply)
- 5,220 MW generating capacity (~31% load factor)
- 512 grid scale solar installations (1 MW+ 12/31/17)
- 3,357 MWh of grid scale solar
- 1,843 MWh smaller/most "behind the meter"

Solar Energy Leadership





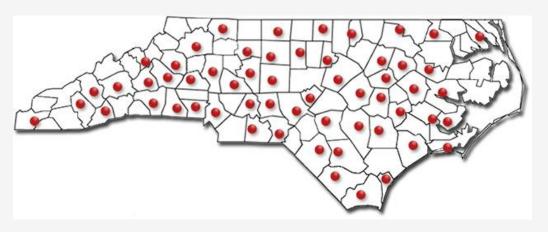


Energy Research & Education

- U.S. leading energy research universities
 - NC investments in energy research
 - Emerging research areas
- Community College industry support

Energy Research Leadership









Manufacturing & Engineering

- Global leading manufacturers
- Global leading EPC companies

Energy Manufacturing & Engineering Leadership





























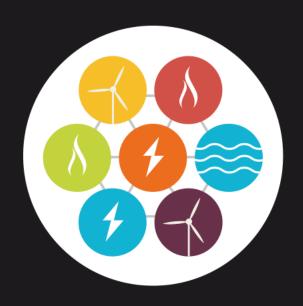












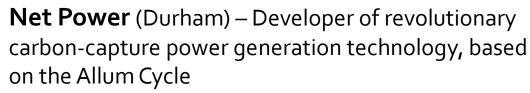
Energy Innovation & Policy Fuel Economic Development

- Increased products & services sold
- Job growth
- New ventures created
- New companies attracted to NC

Energy Innovation Leadership

Examples of Solving Critical World Energy Problems







Albemarle (Charlotte) – A world leader in the development and distribution the lithium chemicals and products essential for devices and EVs



Atom Power (Charlotte) – Developer of the world's first solid state circuit breaker, which makes structure's electrically safe and programmable



NuScale Power (Wilmington/Charlotte) – recipient of over \$50 million in DOE funding for a leading SMR design.



Tokai Carbon (Charlotte) – The nation's leader in developing and distributing of carbon and graphite products essential for steel and Li-on batteries



Ingersoll Rand (Davidson) – A global leader in building efficiency and energy storage technologies



Economic Opportunity

- Energy Storage
- Grid Technology
- Advanced/Next Generation Nuclear
- Advanced EPC
- Transportation Electrification

Creating Value with Development Clusters

Energy Storage – North Carolina is a leader with 25+ companies and organization in the national/global supply chain (E4 Carolinas, 2018)

Grid Technology – North Carolina is THE leader with 100+ companies and organizations in the national/global supply chain. (RTI International, 2017)

Advanced/Next Generation Nuclear – North Carolina is a leader with 100+ companies and organizations in the national/global supply chain (E4 Carolinas & Nuclear Energy Institute, 2016)

Advanced Engineering, Procurement & Construction — More than a dozen Global caliber and nearly 100 national/regional firms.

Transportation Electrification – Similar to solar energy opportunity a decade ago.



Energy Innovation Initiative

- 2 year collaboration with NC DOC Office of Science, Technology & Innovation
- 50+ energy innovation professionals
- All energy sectors/supply chain members
- Issues/solutions summits + work groups
- Produced Energy Innovation Plan

Essential to Expanding our Energy Economy

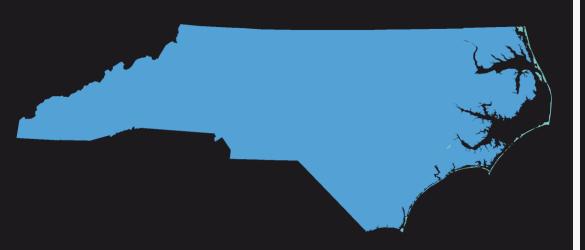
First Step to Energy Innovation Leadership

- Complete the energy industry inventory
 - Confirm/identify clusters of opportunity
 - Determine our national/global leadership opportunities
- Foster increased collaboration/value creation
 - Connect research, technology, innovators and capital
 - o Increase entrepreneurship and commercialization
- Develop our energy brand
- Promote our energy industry based on fact

E4 Carolinas Starting "First Step"

- Inventory started 1,000+ Carolina companies/organizations
- Staff added
- Additional funding needed to execute



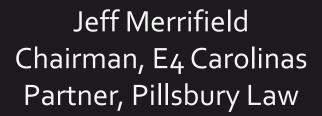


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David Doctor CEO, E4 Carolinas